

Questions to Ask When Choosing an Implementation Partner

What you're trying to understand... What to ask to determine... **Previous customer success** You want to ensure your partner has previously What was a similar project you have worked on implemented the Salesforce products that you are purchasing — and if they haven't done this before, in the past understand how are they planning to mitigate any risks What were the results? • Can you provide customer references and case along the way studies? • Describe a time when a project was not going well and how you turned it around successfully? **Technical skills** Does your partner know how to use out-of-the-box What technical skills and certifications can your configurations or create a custom configuration to address team bring to this project? your needs? Your partner should be able to make the product work for your specific business goals and objectives. **Project management competency** How well thought-out are the partner's implementation • Has the partner outlined a project management strategy and approach, and does it address your technical environment? Does their SOW reflect a strong approach? • Will they provide a blueprint pre-and post-build? understanding of your requirements? Have they outlined a plan to support you after initial implementation and do Do they have a dedicated project manager? they understand your long-term objectives? • Do they have a process for handling scope changes? How do they plan to balance project focus vs strategic focus? You want to confirm your partner has worked in your Familiarity with the industry and solution • What past experience do you have in (my) industry before and knows how to implement the solution industry? to work for you! What projects have you previously implemented in (my) industry? Presence and availability of resources Where is your partner located? Are there any travel • Will your team and resources be available inexpenses to consider in order to bring their resources onperson, virtually, or both? site? Familiarity with your company Does your partner understand the business areas that will Have you worked with us before? be impacted by this implementation? Can other stakeholders from your company vouch for this partner? What do you know about our business? Most importantly, has the partner taken the time to understand your technical environment and problems? **Culture compatibility** Does your partner share your values and work culture? Will they work effectively with your team? • Describe for me your company culture? Ability to transform the business You want to ensure your partner understands the What has your team done to successfully help ultimate business value outcome of the project, how it other customers with similar goals? will impact people and processes within and outside your What challenges do you anticipate in this organization, and how to make the technology work to project? drive that transformation. How were you able to overcome these challenges in the past? Ability to deliver training What is your partner's approach to training? Does it match What training can you offer our admins? your organization's training requirements? What What training can you offer our users? challenges or risks do they anticipate during training? **Delivery style** What are the timelines and phases to expect from their What methodology do you typically use to delivery model? deliver? Level of resource competency and availability You want to confirm that the partner will commit • How long does it typically take to assemble a experienced, certified Salesforce consultants to your team for this type of project? project. You also want to confirm that the resource To what extent will resources be certified? assembly time fits within your overall timeline goals. How confident are you that these resources will see the project to completion? What experience do these resources have with similar projects in the past? What partners expect from your side Do you have a mutual understanding of the resources, • What resources will you need from our time, and expertise required from both sides? company? • What time commitment will you need from our staff? To what extent will you need to consult my

subject matter experts (SME) over the course of

this project?